



DEPARTMENT OF DEFENSE
WESTERN HEMISPHERE INSTITUTE FOR SECURITY COOPERATION
7301 BALTZELL AVENUE
FORT BENNING, GEORGIA 31905

ATWI-CO

24 August 2015

MEMORANDUM FOR Command Historian, US Army Combined Arms Center and
Fort Leavenworth

SUBJECT: Western Hemisphere Institute for Security Cooperation Semi-Annual Command
History

1. Reference: CAC #15-166-002

2. The following is submitted by the Western Hemisphere Institute for Security Cooperation for
the January through June 2015 portion of the CAC Annual Command History.

3. Current mission statement and organizational structure.

a. Mission statement. To provide professional education and training to eligible personnel
of nations of the Western Hemisphere within the context of the democratic principles set forth in
the Charter of the Organization of American States, while fostering mutual knowledge,
transparency, confidence, and cooperation among the participating nations and promoting
democratic values, respect for human rights, and knowledge and understanding of United States
customs and traditions.

b. Organizational structure: see TAB A (*organizational diagram*)

4. Major Projects, Events and Activities.

a. Renovation of WHINSEC campus. Renovation continued to complete the campus; the
keys to Bldg 324 were handed to the Institute in May 2015 with move-in by the School of
Professional Military Education completed in June. Bldg 241 (Miller Hall) is the final building (of
eight) still to be turned over to the Institute. Comprehensive information about the new campus
is at TAB D.

b. The Command and General Staff Officer Course, Class of 2014-2015, graduated in May
with 65 students representing 13 nations completing the course. WHINSEC's second
interagency student, a U.S. Marshal, was a member of the class. With 38 U.S. students and 27
partner-nation officers, this is the most nationally diverse CGSOC since the Institute opened.

c. WHINSEC hosted (on behalf of Army South) two iterations of the Colombian Sergeants
Major Academy along with the Colombian Joint Academy for a week-long forum at Fort Benning.
Key senior enlisted advisors made significant contributions to the event, as did a trip to
SOC SOUTH at Hurlburt Field, Florida.

d. The Intelligence Analysis of Transnational Operations Course (IATO) which graduated in
March had, in addition to 23 partner nation students, a Border Patrol Supervisor and member of
the U.S. Border Patrol Tactical Unit (BORTAC), an operational unit of U.S. Customs and Border

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Protection (CBP). The BORTAC student was a first from CPB, sent with the express purpose "to gain first-hand knowledge of courses developed and instructed by WHINSEC, and to develop a working relationship between WHINSEC and CBP." For the Institute, having a border patrol agent adds a law enforcement/interagency perspective to our military, law enforcement and civilian students and instructors.

e. Courses conducted: (Course Title, Acronym, Grad Date, Number of students):

- Warrior Leader Course-WHINSEC, WLC-W, Mar 10, 32 students
- UN Peace Keeping Operations, UNPKO, Mar 11, 16 students
- Intel Analysis of Transnational Ops, IATO, Mar 19, 24 students
- International Operational Law, IOL, Mar 25, 34 students
- Joint Operations, JTO, Mar 26, 16 students
- Combating Transnational Threats (CTT), Apr 22, 49 students
- Small Unit Leaders, SULC, Apr 24, 30 students--*WLC-W renamed
- Senior Enlisted Advisor, SEA, Apr 29, 13 students
- Medical Assistance, MEDAC, Apr 30, 21 students
- Cadet Leadership Development, CLD 3-15, May 14, 151 students
- Defense Resource Management & Logistics, May 20, 16 students
- International Operational Law, IOL, May 20, 28 students
- Civil Affairs Operations, CA, May 21, 26 students
- Command & General Staff Officer Course, May 27, 65 students (38 U.S., 27 intl)
- Intel Analysis of Transnational Ops, IATO, Jun 11, 27 students
- Small Unit Leaders, SULC, Jun 16, 30 students
- Engineer Operations Course ENGOPS, 9 July, 32 students
- Cadet Leadership Development, CLD, Jun 25, 163 students (U.S., Colombia, Peru)

e. Mobile Training Team courses (*not counted as students trained by WHINSEC because courses are not entered in the Security Assistance system)

- Medical Casualty Assistance, 7-23 May, Peru, 52 students
- International Operational Law, 1-12 Jun, Honduras, 13 students

f. Exercise Participation:

- Subject Matter Expert Exchange on Information Operations, Brazil, 7-12 September, 30 attendees (sponsored by USSOC SOUTH)

g. Outreach Program. Students of DoD's Executive Leadership Development Program came to the campus for a briefing. Media activities include an informational website and an active Facebook page.

5. Personnel.

a. Key Personnel:

- (1) Commandant, Colonel Keith W. Anthony (U.S. Army)

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- (2) Assistant Commandant, Colonel Gustavo Núñez Kocher (Chilean Army)
- (3) Chief of Staff, Lieutenant Colonel Ivan Salgado (U.S. Army) (from 29 May 15)
- (4) Command Sergeant Major, CSM Abel Tavera (U.S. Army) (from 11 Mar 15)
- (5) Assistant Command Sergeant Major, CSM Digno Galeano Benitez (Paraguayan Army) (from 27 Jan 15)

b. Personnel Strength (as of 30 June 2015):

	REQ	AUTH	ASSIGNED	% REQ	% AUTH
Officers	49	49	37		76
Warrant	1	1	1		100
Enlisted	51	51	45		88
Civilians	71	68	60		88
TOTALS	172	169	142		84
	AUTH	ASSIGNED	% AUTH		
Contract	0	6			
Title 10	0	5			
PNI	35	49	140%		
USMC	1	0	0		
USAF	2	1	50%		
DoS Rep	0	1			
Pathways Intern	0	1			

c. Mission Impact of Personnel Strength: The unit's officer strength has dropped dramatically from 92% to 76%. Over the next 6 months, the unit has more projected officer losses with officer strength expected to remain in the 70% range. The shortage has a significant effect on WHINSEC's ability to teach CGSOC because most of the shortages are MEL 4 qualified officers in the rank of Major and Lieutenant Colonel. Currently, the School of Professional Military Education is unable to fill its four instructor teams while maintaining a full CGSOC student load of nearly 64 students. CAC's continued authorization of 5 Title 10 instructor hires is crucial to maintaining the continuity of WHINSEC's accredited CGSOC Course; replacing active duty Majors with additional Title 10 instructors would enhance this continuity. Additionally, our three joint instructor billets may all be unfilled within 30 days unless the USAF and USMC identify replacements for the lost/departing incumbents. Currently, only one of our three JDAL authorized positions is filled and that one USAF officer is projected to PCS within 30 days. No replacements have been identified by either sister service.

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6. BUDGET: (FY 15 TBG) Annual budget is \$8.7M in OMA funding and \$2.8M in reimbursements related to student tuition.

7. Additional information. The United Nations Peace Keeping Operations Course (English) educates mid- to senior-level military officers to be deployed as Military Staff Officers in UN Peacekeeping Operations (PKO). The course is recognized by the UN Department of Peace Keeping Operations (DPKO) and the UN Department of Field Support (DFS). It is presented in English as that is the language common to all UN missions.

8. Current Command Information Briefing is at Tab C. Tab D describes the status of the Renovation Project that is converting the 1920s Station Hospital into a permanent campus for the Institute.

9. WHINSEC POC is Mr. Lee A. Rials at (706) 545-1923.

KEITH W. ANTHONY
COL, SF
Commandant

4 Encls

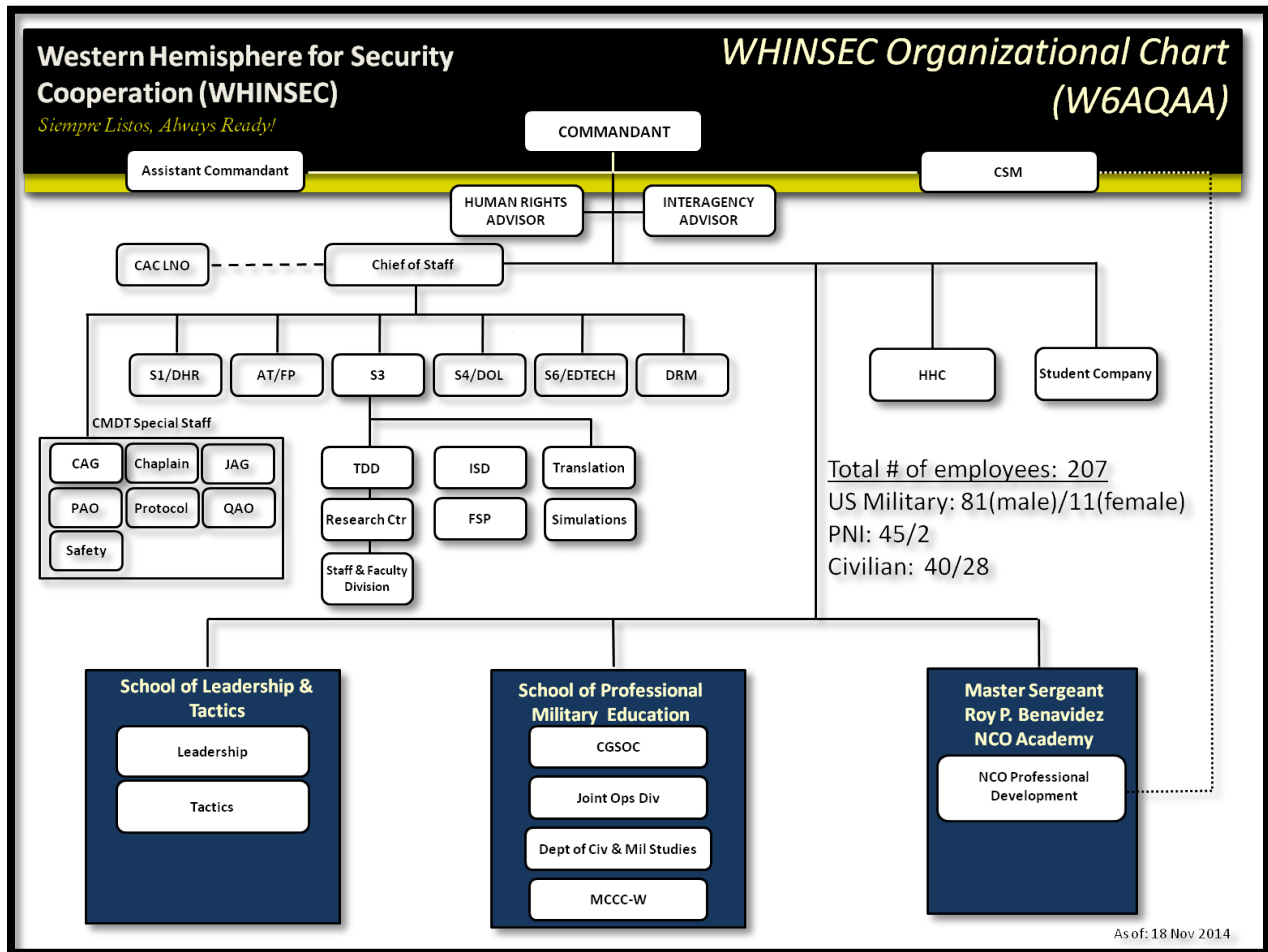
A—WHINSEC Organizational Chart

B—Significant Visitors

C—Command Brief as of June 2015

D—Status of Campus

TAB A, WHINSEC Organizational Chart



TAB B, Significant Visitors (page 1 of 2)

Rank and Name	Title	Purpose	COUNTRY
MajGen Lee K. Levy II	Vice Dir, Logistics (J-4), Joint Staff	Guest Speaker for CGSOC Course	U.S.
MG Mohammad Sarif Yaftali	203rd Corps Commander	MCoE/WHINSEC Visit	Afghanistan
BG Mohannad Asrar	OCC-R East Director	MCoE/WHINSEC Visit	Afghanistan
MG Walter Piatt	DCG, US Army Europe	Guest Speaker for CGSOC Course	U.S.
AMB(Ret) David Greenlee	Former Chief of Mission to Bolivia	CGSOC Guest Speaker	U.S.
BG James Taylor	Dep Dir for Strategy Policy and Plans, NORAD	Attend WHINSEC CSM Change of Resp./ 3/3rd BDE Visit	U.S.
BG Gary Brito	Dir, Capabilities Integration Ctr, TRADOC	Guest Speaker for CLSP	U.S.
ELDP	Executive Leadership Development Course 59 Students/3 Cadre	MCoE/WHINSEC Visit	U.S.
RADM (U) John W. Smith, Jr.	Cdr, Joint Forces Staff College	Graduation Guest Joint Operations Course	U.S.
Brig Gen José Monteagudo	Deputy Director Operations, USSOUTHCOM	Guest Speaker CGSOC Current Operations Discussion Panel	U.S.
BG Kurt Sonntag	Cdr, Special Opns Cmd South	CGSOC Guest Speaker Dining In	U.S.
Central Texas College-Ft. Benning group on gov't	Central Texas Class/Prof Markley	WHINSEC Orientation	U.S.
MG Clarence Chinn	Deputy Commanding General, United States Army Special Operations Command (ABN)	WHINSEC/Attend Ranger BDE Change of Command/MCOE Visit	U.S.
Chief Christopher Kuhn	Office of Border Patrol, Washington DC	Graduation Guest Speaker for Combating Transnational Threats Course	U.S.
MG Austin Miller	CG, MCoE	Promotion of 1LT Anderson and 1LT Navegas (MCCC-W Students)	U.S.
LTG Guido Montini	Defense and Army Chilean Attaché	WHINSEC/MCOE Visit	Chile
LTG Kenneth Tovo	Dep Dir, USSOUTHCOM	Graduation Guest Speaker for Command and General Staff Officer Course	U.S.
Mr. Duke Doubleday	CASA GA	Attend CGSOC Graduation	U.S.
BG (R) Chris King	Dean, CAC	Attend CGSOC Graduation	U.S.
Ms. Joanne Leigh	Consulate Costa Rica	Attend CGSOC Graduation	Costa Rica
COL Fernando E. Farfan Castro	Commander, Combined Arms Brigade, Colombia w/Colombian Delegation	MCoE/WHINSEC Visit	Colombia

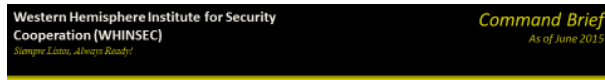
TAB B, Significant Visitors (page 2 of 2)

Rank and Name	Title	Purpose	Country
LTG Patricia Horoho	Surgeon General, U.S. Army	Attend son's CLD graduation	U.S.
Mexico	Mexican Delegation-65 Students, with BG Arturo González Garcia, Director, Mexican War College	WHINSEC Orientation	Mexico
Colombia	COLAR SMA & Joint SGM Academy Visit- 35 students	Colombian Sergeant Major Seminar	Colombia



Mission

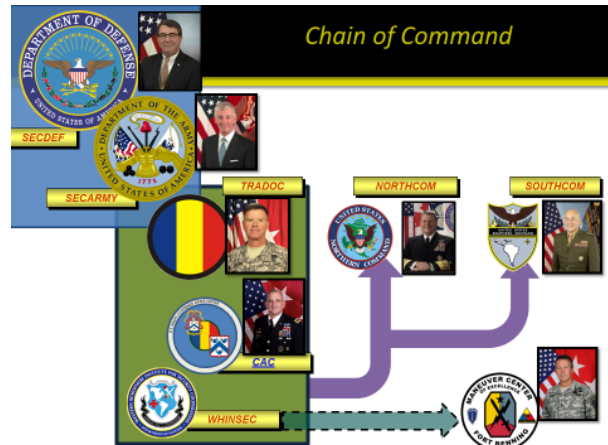
- Provide professional *education and training* to military, law enforcement, and civilian personnel of the *Western Hemisphere*
- **"Build Partnerships"**... by fostering mutual knowledge, transparency, confidence, and cooperation [**trust**] among participating nations.
- Promote *democratic values*, respect for *human rights*, and knowledge and understanding of US customs and traditions



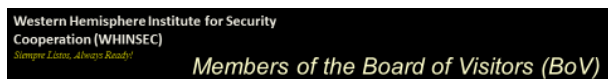
Vision

Be the educational and training institute of choice, developing leaders capable of solving hemispheric and global security problems, using a holistic government approach while building capable partnerships.

The **end state** is to foster improved *integration* and *interoperability* among regional partners.



"Establishing a common framework for military professionals..."



Members of the Board of Visitors (BoV)



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Members of the Board of Visitors (BoV)



ADM William E. Gortney
CDR, USNORTHCOM



Gen. John F. Kelly
CG, USSOUTHCOM



Gen. David G. Perkins
CG, TRADOC



Amb. Swannee Hunt
Designated by SECDEF
Former Amb. to Austria



Amb. John F. Maiato
Designated by SECDEF
Former Amb. to Venezuela,
Nicaragua and OAS



Dr. Joseph Palacios
Designated by SECDEF



Hon. Dan Trimble
Designated by SECDEF
Former Chief Legislative
Counsel, U.S. Army



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Designated Federal Officer (DFO)



Mr. Daniel M. Klippstein
Designated Federal Officer to the Board (DFO), Deputy Director for Plans and Policy, HQDA G35/DAMO-SS

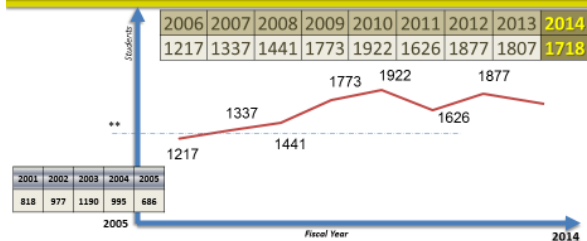
- Ensures compliance with FACA, and any other applicable laws and regulations
- Calls, attends, and adjourns committee meetings
- Approves meeting agendas
- Maintains required records on costs and membership
- Maintains records for availability to the public
- Provides copies of committee reports to appropriate Congressional Committees

Alternate Designated Federal Officer (ADFO) is Mr. Joseph Drach,
Deputy Division Chief for Army G-35-R



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FOURTEEN YEARS OF SERVICE



FY 14: Res # 1588, MTT #130
Males-1477 / Females-111 (IMS-89, US-22)
28 x resident courses / 6 x mobile training teams



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Command Brief As of June 2015

Highlights

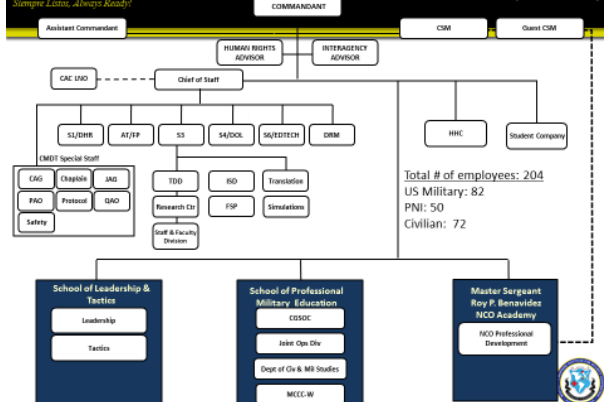
- Graduated 1,592 resident students and 130 via Mobile Training Teams
- Graduated 62 CGSOC Students (45xU.S., 17xPN)
- Graduated 30 MCCC students (22 PN, 8 U.S.)
 - Conducted 1st Combined Multi Branch Staff Exercise with MCOEMCCC
- Cadet training: Graduated over 1,000 cadets (59 U.S. cadets from 50 colleges)
- RAF: Support to the 48th IBCT, GAARNG & to 3/3 HBCT's Sledgehammer Academy (trained more than 150 U.S. Personnel)
- Received U.N. Certification for Peace Keeping Staff Officer Course
- Hosted the Conference of American Armies(CAA) Specialized Conference: "New Challenges to Defense in the 21st Century (U.S. Army South led)"
- Continued collaboration with other DoD schools -- NAVSCIATTS, and IAFAA
- Interagency Faculty/Guest Instructors -- DoS, DHS/CBP, FEMA, DoJ

Since opening in 2001, close to 20,000 personnel have received WHINSEC instruction thru resident courses or MTTs



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WHINSEC Organizational Chart (W6AQAA)



Western Hemisphere Institute for Security Cooperation (WHINSEC) *Sempre Lata, Always Ready!*

School of Professional Military Education



- Command & General Staff Officer Course
- Maneuver Captains' Career Course
- Joint Operations Course
- Bn/Bde Staff Operations Course
- Civil Affairs Operations Course
- International Operational Law Course
- United Nations Peace Keeping Operations Course
- Defense Resource Management & Logistics Course

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School of Leadership and Tactics
Functional / Leadership Training



- Cadet Leadership Development Course
- Intelligence Analysis of Transnational Operations Course
- Countering Transnational Threats Course
- Medical Assistance Course
- Engineer Operations Course

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Non-Commissioned Officer Academy
MSG Roy P. Benavidez



- Warrior Leader Course
- NCO Professional Development Course
- Senior Enlisted Advisor Course



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Command Brief
As of June 2015

Broad Spectrum of Courses

Functional / Leadership Training Professional Military Education

Relationships that span generations: Cadet, NCO (SGT to SGM), Officer (LT to COL)



"One of the cornerstones of our new strategy is building partners..." Gen Dempsey

- Courses are "bed rocked" on a foundation of democratic values, human rights, ethics, and the common values of our profession
- Cultural exposure with an efficiency of Spanish language (English available)



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Command Brief
As of June 2015

Universal throughout...

All Students and Cadre participate in U.S Army / DoD Programs that enhance their professionalism and working environments:

- The Democracy and Human Rights Program
- The Army Profession (Ethics)
- Sexual Harassment / Assault Response and Prevention
- Equal Opportunity
- Resiliency Programs





Western Hemisphere Institute for Security Cooperation (WHINSEC)
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Faculty and Staff:
Joint, Interagency and Multinational




47 Partner Nation Instructors/Leaders
(29% of our Faculty and Staff)

15 Countries Current

PN Participation Varies but Open to ALL!

(Currently) Belize, Brazil, Canada, Chile, Colombia, Costa Rica, Dominican Republic, El Salvador, Guatemala, Honduras, Jamaica, Mexico, Paraguay, Panama and Peru.

Partner Nations Essential to the Institute's Continued Success

Western Hemisphere Institute for Security Cooperation (WHINSEC)
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Command Brief
As of June 2015

Outreach

- Our Community and beyond
 - PAIS Community Sponsorship Program
 - Partners in Education Program (PIE)
 - Presentations to Civic Organizations
 - Tri-City Latino Festival
 - WHINSEC/MCoE International Festival
 - Country Independence Day Celebrations
 - WHINSEC Color Guard
 - Foreign Jump Wing Exchange
 - Post Intramural Sports
 - Commandant Country Visits
- Social Media
 - 145% increase in public "like" via Facebook
 - Average reach 3 - 5k views/week






Western Hemisphere Institute for Security Cooperation (WHINSEC)
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New Campus
Baltzell Avenue, Fort Benning.



WHINSEC Campus on Baltzell Avenue, Fort Benning

- Seven of eight buildings complete and operational
- Building 396 (Bradley Hall) houses sixteen state-of-the-art classrooms and the Command Group.
- Building 392 (Benavidez Hall) named for Hispanic Medal of Honor recipient MSG Roy P. Benavidez houses the Benavidez NCO Academy
- Building 324 houses the School of Professional Military Education
- Building 241 (Miller Hall) to be opened late in 2015 for the School of Leadership & Tactics
- Building 316 contains a 220 seat classroom/auditorium and a small-event area
- Building 397 features an Engagement Skills Trainer 2000 Interactive Theater
- Buildings 322 and 323 are administrative spaces for staff and support services

Western Hemisphere Institute for Security Cooperation (WHINSEC)
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Command Brief
As of June 2015

MCoE: an Enabler for WHINSEC
Location, Economy, Relevancy...



Largest foot print of international students at any U.S. military installation
MCoE - FY14: 1090
WHINSEC - FY14: 1588

Strategic Impact!
Supports Security Cooperation Priorities
Develops Cultural Awareness
Fosters Democratic Values and Human Rights
Creates Lasting and Productive Relationships

MCoE - The Center of Gravity for Leader Development

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Command Brief
As of June 2015



LIBERTAD PAZ Y FRATERNIDAD

THANK YOU / GRACIAS

WHINSEC
Est. 2001

TAB D, Status of WHINSEC Campus



WHINSEC Campus on Baltzell Avenue, Fort Benning (southward view).

The WHINSEC campus continues to consolidate its operation on the campus of the original Fort Benning Station Hospital, built in the 1920s. Seven of eight buildings that make up the site are in operation; the last one (Miller Hall) is still undergoing renovation. Central to the physical and educational facility, Bradley Hall, named for Gen. of the Army Omar N. Bradley, houses 16 state-of-the-art classrooms and the unit headquarters.. Building 392, which has housed the Roy P. Benavidez NCO Academy since 2010, was named for the Hispanic Medal of Honor recipient in March 2014. Building 324 is complete and the School of Professional Military Education moved into it in June 2015. Building 241 (Miller Hall) will house the School of Leadership & Tactics when renovation is complete in late 2015. Other buildings on the campus include: Bldg 316, a large classroom/auditorium with an atrium for small gatherings; Bldg 323 houses the Resource Center, Translation Division, Staff & Faculty Development Division, and Educational Technology Division; Bldg 322 houses the bulk of the Institute staff; and Bldg 397 has an Engagement Skills Trainer 2000 simulator.